

September 22, 2017

The Honorable Tim Murphy, Chairman Subcommittee on Oversight and Investigations Committee on Energy and Commerce 2125 Rayburn House Office Building Washington, DC 20515-6115

RE: Response to Request for 340B Briefing and Information

Dear Chairman Murphy:

Thank you for the opportunity to provide information regarding Mission Health's participation in the 340B Drug Pricing Program. Our response to your September 8, 2017 letter is attached.

Our response has two parts, a general briefing of how our use of the 340B Program supports our safety net activities and our specific responses to the Committee's questions.

As a regional safety net organization, we greatly appreciate the opportunity to share our work in this critically important program. We would be happy to respond to any additional questions.

Sincerely,

Ronald A. Paulus, M.D.

President and Chief Executive Officer

Mission Health System, Inc.

I. Briefing regarding Mission Health

We are a Local, Not-For-Profit, Regional Health System. Mission Health is a not-for-profit, integrated healthcare system with its principal offices located in Asheville, North Carolina. Mission Health is a community owned and governed, locally run, independent health system providing services to 18 mostly rural, mountainous counties in western North Carolina. Our residents are older, poorer, sicker and less likely to be insured than state and national averages.

Mission Hospital, the system's tertiary-quaternary flagship hospital, began operation in 1885 and was started by a small group of women in a five-room house in downtown Asheville. That heritage remains firmly rooted in Mission Health today, through our BIG(GER) Aim: to get each person to their desired outcome, first without harm, also without waste and always with an exceptional experience for every patient, family and team member. Mission Health's growth over the past 132 years has continued to focus on providing, maintaining, and investing in access to high quality health, wellness and medical care services close to home for citizens in the region without regard to their ability to pay.

Today, Mission Health operates six acute care hospitals, including two disproportionate share hospitals, and four critical access hospitals. The system also includes numerous outpatient centers, an ambulatory surgery center, a diversified post-acute care provider including home health, hospice, physical/occupational therapy and rehabilitation services, and a long-term acute care hospital. Mission Hospital is the regional referral center and operates the region's only Level II trauma center, children's hospital, Level III NICU, cardiac surgery and comprehensive interventional cardiology programs. It has the only two air ambulances in western North Carolina and operates the only Cyberknife west of Raleigh, North Carolina.

We are a Quality and Innovation Leader. Mission Health is a committed and recognized leader in quality and innovation. For a remarkable fifth time in the past six years, Mission Health has been named one of the nation's Top 15 Health Systems by Truven Health Analytics, an IBM Company and part of IBM Watson Health. Mission Health is the only health system in North Carolina to ever achieve this recognition even once. Mission Health and its hospitals have earned numerous awards and national recognition, reflecting the system's pursuit of excellence. A representative list of those achievements is attached as *Exhibit 8 to this response*.

We Engage in Extensive Charitable Activities and a Community Investment Program. Mission Health serves a foundational role in the provision of safety net services to the citizens of western North Carolina. Many of the high quality and advanced medical services that we provide are otherwise unavailable in the region. Fundamental to our mission, Mission Health serves all citizens in our region regardless of their ability to pay. For its uninsured and underinsured patients, Mission Health provides robust financial assistance and charity care. Western North Carolina residents are disproportionately covered by Medicare, Medicaid, or are uninsured compared to most regions of the state and nation. In fact, sixty-seven (67%) of Mission Health's hospitalized patients are uninsured or covered by Medicare and Medicaid. In 2016, Mission Health's total value of charity and unreimbursed care was nearly \$105 million and total 2016 community investments were more than \$183 million.

Mission Health is also leader in community health, managing a forward-thinking Community Investment program that identifies and funds programs and organizations working to address the most urgent health needs in the region, regardless of their payer status. Examples of Mission Health's recent collaborative work, aimed at reaching the most vulnerable in our community, include: C3@356, a walk-in urgent care center for those with acute behavioral health needs; The Mountain Child Advocacy Center, which supports and treats child victims of abuse and their families; The Dale Fell Health Center, a federally qualified health

center that provides primary care to vulnerable members of the community with a particular focus on the homeless; and *The Family Justice Center*, which provides wraparound services for victims of domestic and sexual violence in a trauma-informed care setting. Some of Mission Health's other Community Investment programs are described further in response to this Committee's Request for Information. Services and programs like those above are unique and highlight the crucial safety net role that Mission Health plays in our service area. Mission Health routinely provides or otherwise makes available critical services in the community that are either not covered by insurance or are not reimbursed at a financially viable level.

We are the Largest Regional Employer. With approximately 12,200 employees and 2,000 volunteers, Mission Health is by far the largest employer west of Charlotte and the 17th largest employer in North Carolina.

We are a Major Provider of Medical Education. Mission Health has worked for many years to develop and foster clinical training with multiple partners including the Mountain Area Health Education Center (MAHEC) and the University of North Carolina (UNC). Mission Hospital serves as a highly sought after branch campus for third and fourth year medical students of the UNC School of Medicine, Mission Hospital supports an Asheville branch campus of the UNC Eshelman School of Pharmacy in partnership with the UNC Asheville, and numerous other health programs. Mission Health serves as the major clinical training site for residency programs operated by MAHEC for training in family medicine, obstetrics and gynecology, dental medicine, general surgery, psychiatry and fellowships in geriatrics and palliative care medicine. Mission Health also has numerous affiliations with numerous teaching facilities within and outside the State of North Carolina, providing clinical experience in registered nursing, licensed practical nursing, radiological technology, medical laboratory technology, medical records administration, and physical therapy programs. The educational facilities associated with these programs include, among others: Asheville-Buncombe Technical College, East Tennessee State University, Haywood Community College, Mars Hill University, Wake Forest University, Western Carolina University, and Western Piedmont Community College.

We Participate in the 340B Program. The 340B Program supports the many ways that safety net providers like Mission Health provide health care in meaningful ways to those who find themselves unable to afford, access, or navigate needed care. The 340B Program is invaluable to providers like Mission Health in meeting these otherwise unmet needs.

Today, there are six Mission Health hospitals participating in the 340B Program. Mission Hospital qualifies to participate in the 340B Program based on its high-DSH and non-profit status, and has participated in the program since 2004. The other five participants include four critical access hospitals and a smaller DSH-eligible hospital. Our CAHs, located in some of the most rural areas of the state, are eligible for the program under statute based on this designation and heavily rely on the savings to provide 24-hour health care services to our rural patients. As you know, the 340B program enables eligible hospitals to use dollars saved on rapidly growing pharmaceutical costs to support the delivery of medical care and other necessary health services for our patients, especially for the uninsured, Medicaid and other vulnerable patients. Given our patient demographics, many of our patients present for care while also dealing with complex health and social issues and a need for a wide range of care and services to manage their medical situations to get well. The 340B program allows flexibility for eligible hospitals (and other covered entities) to use the savings to best meet the critical needs of their communities.

Mission Health participates in the 340B program at each of the following hospitals:

Mission Hospital is a 763-bed tertiary-quaternary care, nonprofit medical center located in Asheville, NC. Mission is a disproportionate share hospital and is the largest hospital in the state west of Charlotte.

Mission Hospital serves a critical role in the health care safety net of Western North Carolina. The hospital includes, as part of its inpatient beds, 32 pediatric beds, 51 neonatal intensive care beds, and 62 psychiatric beds, including child and adolescent psychiatry. As the region's only tertiary and quaternary care medical center, Mission Hospital provides a comprehensive range of inpatient and outpatient services, with eight Centers of Excellence: behavioral health, cardiology, pediatrics, orthopedics, oncology, women's services, neurology and trauma. Mission Hospital is the only State of North Carolina designated Level II Trauma Center in western North Carolina and operates two emergency air ambulances to bring critically ill and injured patients from throughout the region for highly advanced care.

Mission Hospital also operates Mission Children's Hospital, which features both neonatal and pediatric intensive care units and a broad staff of pediatric subspecialists addressing the full spectrum of childhood diseases and conditions. In 2012, Mission opened the region's only pediatric imaging center. Mission's Cancer Center provides comprehensive cancer treatment to residents of western North Carolina including multidisciplinary cancer care with two linear accelerators, the region's only CyberKnife Radiosurgery facility, dedicated pediatric oncology and an infusion suite.

Among the specialized programs and referral services offered at Mission Hospital are a state-designated high risk pregnancy center, interventional cardiology (including cardiac catheterization, electrophysiology and stents), cardiac surgery (including transcatheter aortic valve replacement, left ventricular assist device placement, structural heart and bypass surgeries), inpatient dialysis and many others.

Blue Ridge Regional Hospital is a nonprofit, 25-bed critical access hospital located in Spruce Pine, North Carolina, approximately 50 miles northeast of Asheville. Blue Ridge qualifies to participate in the 340B program based on its critical access status and has participated in the program since 2005. Blue Ridge also operates clinics in Yancey and Mitchell Counties and is the only hospital in these counties. Blue Ridge Regional Hospital has been providing acute health care services to the population of Mitchell, Yancey and surrounding counties since 1955. In 2008, the hospital was expanded through a construction and renovation project, offering private patient rooms, a new and expanded emergency department and imaging services and an expanded chemotherapy unit. More recently, Mission built a state-of-the-art medical office building to replace badly outdated ambulatory space. Blue Ridge employs physicians in three provider-based, federally-designated rural health centers.

Angel Medical Center is a 25-bed, nonprofit critical access hospital serving Macon County, and the area surrounding Franklin, North Carolina, approximately 67 miles from Asheville. Angel qualifies to participate in the 340B program as a critical access hospital and has participated in the program since 2012. Angel Medical Center is the only hospital in Macon County and offers inpatient services that include: medical and surgical care and an intensive care unit. Outpatient services include: a wound clinic, a foot clinic, chemotherapy services, a full service laboratory, digital mammography, CT, MRI, nuclear medicine, and rehabilitation therapy, as well as surgical and endoscopy services. Angel also operates an urgent care center and provides home health and hospice. Mission Health recently completed a clinical program plan for Angel Medical Center and is pursuing the construction of a new inpatient facility to serve the community long term, as the existing hospital, originally built in 1956, is in need of replacement.

Transylvania Community Hospital is a 25-bed nonprofit critical access hospital serving Transylvania County, North Carolina and the surrounding area. Transylvania qualifies to participate in the 340B program based on its critical access status, and has participated in the program since 2010. Transylvania is the only hospital in Transylvania County. Its operations, including inpatient skilled nursing, has been providing health care in and around Transylvania County since 1933. In September 2016, Transylvania began construction on an expansion of its Emergency Department.

The McDowell Hospital is a nonprofit 49-bed acute care hospital located in Marion, North Carolina, approximately 40 miles east of Asheville. McDowell qualifies to participate in the 340B program based on the indigent care population served through the hospital and rural health clinics, and has participated in the program since 2005. McDowell Hospital has been providing acute healthcare services to the residents of McDowell County since 1927. Construction of a new replacement hospital will be completed in the first quarter of 2018 and will house 25 patient beds, five labor, delivery, recovery and postpartum rooms (including a dedicated C-section Room), operating suites, one endoscopy suite, an imaging center, a 15-bed Emergency Department, an infusion center, and physician clinic space. Five of McDowell Hospital's primary care practices have been recognized by the Centers for Medicare & Medicaid Services as Rural Health Clinics.

Highlands-Cashiers Hospital is a nonprofit 24-bed critical access hospital serving Highlands and Cashiers, North Carolina and surrounding communities. Highlands-Cashiers Hospital qualifies to participate in the 340B program based on its critical access status, and has participated in the program since 2010. Highlands-Cashiers Hospital provides inpatient beds, a 24-hour emergency room, and a range of diagnostic services. An 80-bed center offers extended nursing care. In May 2017, Highlands-Cashiers completed construction on a new Emergency Department.

II. Response to Information Requested.

Having provided an overview of Mission Health and its participation in the 340B Program, we will now turn to the six questions posed in the letter. We will restate the question before each response.

QUESTION 1: In a chart or similar format, please list each of the following items for 2012, 2013, 2014, 2015, and 2016:

a. The number of 340B drugs your organization, and all associated sites and outpatient facilities registered as child sites, purchased for that year. Please provide a breakdown of the number of these drugs that were purchased by the covered entity's child sites and the number directly purchased by the covered entity:

Please see Exhibit #1A

- b. The percentage of 340B drugs purchased and dispensed that fall into each of the following categories:
 - i. Analgesics
 - ii. Antidepressants
 - iii. Oncology treatment drugs
 - iv. Antidiabetic agents
 - v. Antihyperlipidemic agents

Please see Exhibit #1B

- c. The number of 340B drugs your organization purchased that were dispensed to insured patients, including:
 - i. Medicare beneficiaries
 - ii. Medicaid beneficiaries
 - iii. Commercially-insured individuals

Please see Exhibit #2

d. The number of 340B drugs your organization purchased that were dispensed to uninsured patients:

Please see Exhibit #2

e. The amount of savings (in dollars), as compared to the GPO price for the same drug, that your organization generated through participation in the 340B Drug Pricing Program; ¹

Please see Exhibit #3

f. The amount of charity care (in dollars) that your organization provided;² and

Please see Exhibit #3

g. The number of patients that received charity care from your organization.³

Please see Exhibit #3

QUESTION 2: How does your organization calculate the amount of savings it generates through participation in the 340B Drug Pricing program? How does your organization track the amount of money your organization receives when an insured patient's insurance reimbursement exceeds the 340B price paid for the drug?

Each 340B eligible hospital purchases its drugs from a wholesale distributor, as is standard in the industry. Each hospital has access to and obtains reports generated from the distributor which include the wholesaler's calculation of the amount of 340B savings vs. the GPO pricing file. Reviewing these reports is the primary method that Mission Health uses to review the savings it

¹ Mission Health is not able to provide this number for contract pharmacies as annual reports on a roll-up basis for the hospital.

² Mission Health has a charity care policy that provides for financial assistance to patients on a sliding scale based on income from less than or equal to 100% of the FPG up to 300% of the FPG. Bad Debt resulting from uncollectible patient bills is not included in charity care.

³ Not all member hospitals were members during (and for some years after) FY12. Furthermore, not all member hospitals were immediately converted to Mission Health's systems after joining the system. As a result, charity care figures are aggregated throughout the reporting period, and are a result of the policies and systems in effect for each of the reporting years. Charity Care on Mission's General Ledger denotes Charity Care written off during the fiscal year, but the write-offs can occur for patient encounters several years prior. Mission archived any discharges prior to FY12; therefore, it is possible that we are not accounting for all Charity Care patients and claims in the earlier fiscal years (FY12 through FY14) because there may have been charity care write-offs for patients discharged prior to FY12.

generates through its participation in the 340B program, and this information is reported in Exhibit #3, along with a separate line detailing the value of our contract pharmacy program. For hospital based billing, 340B hospitals do not track by line item the amounts paid by an insurer for drugs covered by the 340B Program, whether purchased through the 340B Program or not. This type of tracking is not performed primarily because most payments made by insurers do not provide itemized detail that would support this type of "line item" tracking on a "per drug reimbursed" basis. The hospitals do track gross revenues received as compared to patient charges and use financial reports per service line to track total drug expenses. The financial reports include total drug expenses, an aggregate number that includes all drugs dispensed, but is not further broken down into drugs priced at Wholesale Acquisition Cost ("WAC"), Group Purchasing Organization Pricing ("GPO"), or 340B pricing.

For our owned community pharmacies, Mission has line item data for each prescription indicating revenue received and cost of goods sold, whether at 340B or WAC pricing. We rely heavily on reports from our 340B vendor and electronic pharmacy record vendor to roll-up this data into useable "savings" reports for a given time period. The hospitals track total 340B savings using a wholesaler-generated "340B to GPO" Cost Report. This allows each hospital to monitor, through its financial reports, the revenue received at each pharmacy, the cost of goods sold (shown as a mix of 340B and Wholesale Acquisition Cost), labor, and other costs to determine overall pharmacy Gross Margin Contribution.

For contract pharmacies, we have specific, line item data on revenue collected, dispensing fee for the dispensing, and the 340B cost of the drug dispensed. Again, this is tens of thousands of lines of data, and we rely on our 340B vendor to provide monthly/quarterly/annual reports on the margin contribution for each contract pharmacy.

QUESTION 3: How does your organization use program savings to care for vulnerable populations? Are program savings used for any other purposes?

Mission Health is a non-profit safety net provider for the population of western North Carolina. By definition, our margins are reinvested into programs and services to care for our patients. We do not segregate our 340B savings into a separate "bucket" that is set aside for restricted purposes. Our safety net priorities are dictated by the health care needs of our communities, which vary over time and by location.

Please see Exhibit #4 for a description and examples of how Mission Health uses its 340B savings and other margins to serve the region.

a. Does your organization provide any additional charity care to uninsured and underinsured patients with funds derived from sources other than the 340B Drug Pricing Program? If so, please elaborate.

Yes, we do. Please see Exhibit #4.

b. What percentage of total health care services provided by your organization is charity care?

Please see Exhibit #3

QUESTION 4: Does your organization have any policies to help ensure that uninsured and underinsured patients directly benefit from the program by receiving discounts on 340B drugs? If so, please elaborate.

For medications dispensed in the Community Pharmacy setting, Mission Health's hospitals have access to and provide medication assistance services through the Mission Medication Assistance Program. The program offers short and long-term free and discounted medication access and coordination, one-on-one pharmacist medication education, and help with chronic medical conditions. The program is not limited to 340B discounted outpatient drugs, and includes 340B, WAC, and donated medications. The total value of these medications at WAC pricing for FY 17 (est) is: \$4,464,000. The cost of pharmacists and technicians to run this program for FY 17 (est) is \$563,590.

In addition, for medications administered to patients in our hospitals or clinics, our financial assistance policies provide discounts based on the patient's financial situation for 340B drugs, non-340B drugs, and other care provided by Mission Health. The policies are described more fully in Exhibit 4, are not limited to the uninsured population, and are vitally important to patients.

QUESTION 5: How many child-sites does your organization have registered to participate in the 340B Drug Pricing Program? Please provide a list of all child-sites, including the location of the child-site and the date it began participating in the program.

Please see Exhibit #6 4

QUESTION 6: How many pharmacies has your organization contracted with to dispense drugs purchased through the 340B Drug Pricing Program on your behalf?

Please see Exhibit #7 for a chart that indicates, for each hospital, the number of owned pharmacies, the number of contracts with contract pharmacies, and the number of separate pharmacy locations that are covered by those contracts. For example, Ingles Pharmacy has one *contract with Blue Ridge Regional Hospital*, but there are two pharmacy locations covered by that contract.

a. Do your contracts with these pharmacies require that program savings be passed on to the intended beneficiaries, including requiring that uninsured or underinsured patients receive discounts on 340B drugs?

Our systems do not identify at the point of sale whether the prescription being dispensed is 340B eligible. As a result, the contract pharmacy does not know what the applicable 340B savings are when the prescription is dispensed to the patient. Therefore, program savings are passed on to the patient not at the point of sale but through the various programs and services Mission Health offers to its vulnerable patients Our contracts take into account the current processes and technology and do not have a requirement as described in the question. As discussed above, Mission Health does operate a centralized Medication Assistance Program to help facilitate medication access for patients identified as being in need of assistance to pay for

⁴ The growth in the number of child sites is directly related to a change in HRSA guidance which requires hospitals to list all "services" in place of a clinic location. This change in guidance took place in FY 2014 and resulted in perceived growth in the 340B program when in fact it was in part a re-stating of the "services" inside previously registered clinics. Child sites are clinically and otherwise integrated with the eligible hospital and are subject to the same patient care responsibilities as the parent site/hospital.

medications.

b. Does your organization share any program savings with these contract pharmacies? If so, please elaborate.

Mission has not entered into contracts that include "profit sharing" models with its contract pharmacies. Mission negotiates market based dispensing fees for our contract pharmacy agreements to pay for the services provided by the contract pharmacies. For non-specialty agreements, all of the contracts call for a "fixed dispensing fee" model, not a percentage basis. For specialty medications, one of our three agreements calls for a "percentage model" dispensing fee due to the wide range of drug costs in this market segment.



EXHIBITS 1 to 8

Response to Request from Energy and Commerce Committee

RE: 340B Program - Charity Care Portion



Exhibit #1: 340B Purchases

Covered Entity	Purchase Location	2012	2013	2014	2015	2016	2017 Projected
Angel Medical Center	Angel Medical Center	No data	\$ 627,578.26	\$ 787,414.47	\$ 757,339.65	\$ 773,862.93	\$ 1,296,282.11
Angel Medical Center	Angel Medical Center Child Sites	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61,931.27
Angel Medical Center	Angel Medical Center Community and Contract Pharmacies	No data	\$ 574,186.50	\$ 453,556.10	\$ 633,503.20	\$ 296,125.80	\$ 276,823.38
Blue Ridge Regional Hospital	Blue Ridge Regional Hospital	No data	No data	\$ 224,198.61	\$ 576,007.00	\$ 610,177.80	\$ 858,043.41
Blue Ridge Regional Hospital	Blue Ridge Regional Hospital Community and Contract Pharmacies	No data	\$ 48,004.01	\$ 388,669.60	\$ 209,461.20	\$ 509,357.70	\$ 438,727.80
Highlands Cashiers Hospital	Highlands Cashiers Hospital	No data	No data	\$ 16,600.89	\$ 149,475.30	\$ 87,459.94	\$ 197,226.26
Highlands Cashiers Hospital	Highlands Cashiers Hospital Child Sites	No data	No data	No data	\$ 15,962.20	\$ 13,250.08	\$ 8,476.95
Mission Hospital	Mission Hospital	\$ 8,415,655.44	\$ 9,012,701.25	\$ 2,469,610.77	\$ 2,015,257.62	\$ 1,684,566.32	\$ 1,536,615.21
Mission Hospital	Mission Hospital Child Sites	No data	\$ 5,727,587.94	\$ 14,671,393.70	\$ 18,767,793.82	\$ 27,110,424.33	\$ 27,711,984.33
Mission Hospital	Mission Hospital Community and Contract Pharmacies	No data	\$ 2,296,923.01	\$ 3,729,514.75	\$ 3,858,310.22	\$ 1,981,159.11	\$ 1,394,609.22
McDowell Hospital	McDowell Hospital	\$ 295,973.62	\$ 714,815.35	\$ 797,170.94	\$ 366,839.42	\$ 157,098.15	\$ 168,362.99
McDowell Hospital	McDowell Hospital Child Sites	\$ -	\$ -	\$ 335,085.81	\$ 1,380,181.90	\$ 2,308,265.02	\$ 2,422,427.96
McDowell Hospital	McDowell Hospital Community and Contract Pharmacies	\$ 440,478.74	\$ 1,218,605.21	\$ 1,664,453.29	\$ 1,139,058.85	\$ 1,268,764.37	\$ 1,059,789.80
Transylvania Regional Hospital	Transylvania Regional Hospital	\$ 540,327.60	\$ 520,207.84	\$ 443,746.18	\$ 699,325.16	\$ 645,191.30	\$ 777,261.99
Transylvania Regional Hospital	Transylvania Regional Hospital Child Sites	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,162.54
Transylvania Regional Hospital	Transylvania Regional Hospital Community and Contract Pharmacies	\$ 992,584.14	\$ 627,826.90	\$ 812,080.90	\$ 1,137,490.49	\$ 838,441.41	\$ 675,871.64
Grand Total		\$ 10,685,019.54	\$ 21,368,436.27	\$ 26,793,496.01	\$ 31,706,006.03	\$ 38,284,144.26	\$ 38,892,596.86

Data Source: 340B vendor. Child site data is consolidated as there are far more child sites than there are separate accounts which track their exact purchases at 340B pricing. In addition, child sites were often rolled up / consolidated for a period of time with the hospital 340B purchasing.



Exhibit 2: Gross Revenue by Payor

Gross Revenue by Payor

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	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Commercial	34.80%	34.20%	33.39%	34.16%	33.96%	33.53%
	Medicaid	15.12%	14.18%	13.61%	12.86%	12.18%	12.24%
Mission Hospital	Medicare	39.69%	41.99%	43.86%	44.83%	45.41%	45.27%
	Other	4.42%	3.81%	3.53%	3.61%	3.76%	4.09%
	Self Pay	5.97%	5.81%	5.61%	4.54%	4.69%	4.87%
	Grand Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Commercial	24.90%	24.41%	25.66%	26.84%	26.97%	26.97%
	Medicaid	22.90%	23.62%	21.14%	20.39%	19.29%	18.69%
The McDowell Hospital	Medicare	35.51%	35.72%	38.49%	38.15%	39.22%	39.77%
	Other	2.98%	3.35%	3.18%	2.96%	2.83%	3.06%
	Self Pay	13.70%	12.90%	11.53%	11.65%	11.69%	11.51%
	Grand Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Commercial			25.60%	24.34%	23.50%	23.85%
Dive Dideo Desisoral	Medicaid			14.07%	14.28%	14.75%	14.10%
Blue Ridge Regional	Medicare			47.99%	50.24%	50.67%	51.46%
Hospital	Other			3.44%	3.12%	3.16%	3.14%
	Self Pay			8.89%	8.01%	7.93%	7.44%
	Grand Total			100.00%	100.00%	100.00%	100.00%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Commercial	<i>'111111111111</i>	20.84%	20.52%	20.89%	19.46%	19.88%
Transylvania Regional	Medicaid		11.42%	12.06%	13.02%	12.47%	11.67%
Hospital	Medicare		55.78%	56.58%	56.16%	59.95%	60.58%
Hospital	Other		2.12%	2.03%	2.02%	1.78%	1.92%
	Self Pay		9.84%	8.81%	7.91%	6.35%	5.95%
	Grand Total		100.00%	100.00%	100.00%	100.00%	100.00%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Commercial	ummumi i	MINIMAN	21.64%	20.77%	21.75%	21.01%
	Medicaid			12.84%	12.92%	12.72%	11.60%
Angel Medical Center	Medicare			55.09%	55.73%	55.06%	56.84%
	Other			2.33%	3.10%	2.83%	2.57%
	Self Pay			8.09%	7.48%	7.63%	7.97%
	Grand Total			100.00%	100.00%	100.00%	100.00%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Commercial	mmmmm	MINIMININ III II I	HIII HIII HIII		25.33%	24.18%
Highlands Cook!	Medicaid				MIMIMININ II	4.44%	6.23%
Highlands-Cashiers	Medicare				MINIMININ IN THE PARTY OF THE P	61.15%	59.81%
Hospital	Other					2.15%	2.10%
	Self Pay	MINIMINI.		MINIMINI III	MINIMININ III	6.93%	7.68%
	Grand Total					100.00%	100.00%

ENTITY	HEALTHQUEST DATA
LINITI	START DATE
Mission	prior to 10/01/2011
McDowell	10/01/2011
Blue Ridge	09/29/2013
Transylvania	04/10/2013
Angel	03/22/2014
Highlands	12/02/2015

- 1. Commercial represents Commercial and Managed Care gross revenue
- 2. FY2017 Medicaid represents Medicaid and 50% of Medicaid Pending gross revenue $\,$
- ${\tt 3.\ Other\ represents\ Champus,\ Workers\ Comp,\ Agency,\ Liability,\ and\ Outreach\ Lab\ gross\ revenue}$
- 4. FY2017 Self Pay represents Self Pay and 50% of Medicaid Pending gross revenue
- 5. FY2017 represents October 2016 August 2017 (11 months); payor classifications of encounters are updated as of 9/17/2017



Exhibit #2: Community Pharmacy Payor Analysis

	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Medicare		3.83%	44.50%	24.70%	30.31%	28.98%
Mission Hospital	Medicaid		5.46%	0.96%	0.00%	0.00%	0.00%
	Commercial Insurance		90.71%	53.20%	73.94%	59.69%	41.08%
	Self Pay		0.01%	1.35%	1.36%	10.00%	29.94%
	Grand Total		100%	100%	100%	100%	100%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Medicare	67.24%	76.78%	76.66%	73.01%	69.42%	66.85%
The McDewell Hespital	Medicaid	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
The McDowell Hospital	Commerical Insurance	32.76%	19.48%	20.79%	24.14%	26.38%	27.37%
	Self Pay	0.00%	3.74%	2.54%	2.85%	4.21%	5.78%
	Grand Total	100%	100%	100%	100%	100%	100%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Blue Ridge Regional Hospital	Medicare				69.58%	66.16%	53.44%
	Medicaid				0.00%	0.00%	0.00%
	Commerical Insurance				29.47%	31.09%	33.25%
	Self Pay				0.95%	2.75%	13.30%
	Grand Total				100%	100%	100%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Medicare	51.35%	77.34%	62.45%	56.66%	55.90%	50.51%
Transylvania Regional Hospital	Medicaid	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Transylvania Regional Hospital	Commerical Insurance	48.65%	22.66%	27.25%	24.60%	25.71%	25.75%
	Self Pay	0.00%	0.00%	10.29%	18.75%	18.39%	23.74%
	Grand Total	100%	100%	100%	100%	100%	100%
	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Medicare		80.12%	78.45%	66.12%	61.41%	61.10%
Angel Medical Center	Medicaid		0.00%	0.00%	0.00%	0.00%	0.00%
Aliger Wedical Center	Commerical Insurance		19.88%	21.55%	33.82%	34.55%	33.58%
	Self Pay		0.00%	0.00%	0.06%	4.04%	5.32%
	Grand Total		100%	100%	100%	100%	100%
Highlands-Cashiers Hospital	Payor	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
	Medicare						
	Medicaid						
	Commerical Insurance						
	Self Pay						
	Grand Total						

 $Note: \ \ Medicaid\ is\ carved\ out, allowing\ the\ states\ to\ directly\ access\ vendor\ rebates\ without\ risk\ of\ duplicate\ discounts.$

Self Pay 0%: Mission has worked to create a "cash bin" for self pay patients, allowing us to better capture this patient / payor population

 ${\tt Data\ Source:\ 340B\ vendor\ data\ from\ owned\ and\ contracted\ community\ pharmacies.}$



Exhibit #3: Mission Health Community Benefit and 340B Savings

Mission Health Community Benefit and 340B Savings								
Mission Health Community Benefit Activities	Estimated	Estimated From Form 990						
Wission Health Community Deficit Activities	FY 2017	*FY 2016	*FY 2015	*FY 2014	*FY 2013	*FY 2012		
Charity Care (at Cost)	\$ 42,498,415	\$ 29,750,529	\$ 27,963,715	\$ 40,139,588	\$ 26,813,895	\$ 21,895,452		
Unreimbursed Medicaid		\$ 5,741,221	\$ (6,170,764)	\$ (10,480,943)	\$ (19,128,851)	\$ (7,868,431)		
Unreimbursed costs (other means tested government programs)		\$ 5,517	\$ 7,570	\$ 7,187	\$ -	\$ -		
Charity Care Patients		25,352	21,710	17,462	10,131	7,882		
# Charity Care Claims		68,764	52,790	42,105	22,571	17,286		
Community Health Improvement Programs & Services		\$ 17,064,874	\$ 13,564,349	\$ 12,046,512	\$ 10,936,554	\$ 8,853,316		
Health Professions Education		\$ 2,820,332	\$ 2,511,966	\$ 2,764,242	\$ 3,119,558	\$ 2,708,503		
Subsidized Health Services		\$ 48,384,369	\$ 49,801,556	\$ 46,789,957	\$ 44,099,252	\$ 28,000,280		
Research		\$ 1,991,197	\$ 1,499,907	\$ 1,449,597	\$ 1,783,655	\$ 1,652,313		
Cash and In-kind Contributions		\$ 7,418,685	\$ 5,884,532	\$ 4,344,779	\$ 3,757,505	\$ 4,048,301		
TOTAL Mission Health Community Benefit Activities per 990		\$ 113,176,724	\$ 95,062,831	\$ 97,060,919	\$ 71,381,568	\$ 59,289,734		
Unreimbursed Medicare per Audit		\$ 64,323,000	\$ 55,832,000	\$ 44,504,000	\$ 60,033,000	\$ 39,339,000		
Other Estimated Community Benefits per Audit*		\$ 5,926,276	\$ (2,013,831)	\$ 10,833,081	\$ 12,139,432	\$ 14,272,266		
TOTAL Mission Health Community Benefit Activities per AFS*		\$ 183,426,000	\$ 148,881,000	\$ 152,398,000	\$ 143,554,000	\$ 112,901,000		
Cost of Treating Bad Debt Patients	\$ 37,730,278	\$ 39,679,272	\$ 36,983,206	\$ 33,143,490	\$ 36,159,388	\$ 31,487,323		
Total Uncompensated Care (Charity + Bad Debt)	\$ 80,228,693							
		_						
Average Charity Care FY13-FY17	\$ 33,433,228	1						
Average Uncompensated Care FY13-FY17	\$ 70,172,355							

Mission Health 340B Value		Estimated FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012
Angel Medical Center	\$	1,508,789	\$ 616,670	\$ 577,926	\$ 677,790	\$ 172,435	\$ -
Blue Ridge	\$	230,234	\$ 272,710	\$ 388,420	\$ 981,228	\$ 513,651	\$ -
Highland-Cashiers	\$	227,505	\$ 120,897	\$ 270,535	\$ 147,015	\$ -	\$ -
McDowell	\$	2,169,798	\$ 1,613,072	\$ 736,712	\$ 837,572	\$ 814,498	\$ 96,892
Mission	\$	26,490,110	\$ 28,099,335	\$ 24,246,755	\$ 20,860,377	\$ 13,483,493	\$ 2,735,834
Transylvania Regional	\$	684,568	\$ 523,756	\$ 467,016	\$ 240,278	\$ 385,907	\$ 286,657
TOTAL Hospital Savings	\$	31,311,004	\$ 31,246,440	\$ 26,416,829	\$ 23,597,245	\$ 15,369,984	\$ 3,119,383
WAC Penalty (WAC Purchases at DSH Hospitals vs. GPO Pricing)	\$	(594,799)	\$ (628,674)	\$ (614,476)	\$ (441,872)	\$ (173,735)	
Contract Pharmacy Value	\$	7,614,686	\$ 6,822,307	\$ 9,548,399	\$ 8,265,335	\$ 2,818,104	\$ -
TOTAL 340B Value to Mission Health	Ś	38.330.891	\$ 37,440,073	\$ 35.350.752	\$ 31,420,708	\$ 18.014.353	\$ 3.119.383

Average 340B Value FY13-FY17	\$ 32,111,355
Average Charity Care FY13-FY17	\$ 33,433,228
Less Average 340B Value FY13-FY17	\$ 32,111,355
Excess Charity Care Alone FY13-FY17	\$ 1,321,873
Average Uncompensated Care FY13-FY17	\$ 70,172,355
Less Average 340B Value FY13-FY17	\$ 32,111,355
Excess Uncompensated Care FY13-FY17	\$ 38,061,000

	Average FY 12-16	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012
Total Community Benefit % per 990	7.4%	8.0%	7.3%	7.9%	6.4%	6.6%
Total Community Benefit % per AFS	12.5%	13.0%	11.5%	12.5%	12.8%	12.6%
Total Charity Care %	2.5%	2.1%	2.2%	3.3%	2.4%	2.4%
Total Uncompensated Care %	5.4%	4.9%	5.0%	6.0%	5.6%	5.9%
Total Expenses from Form 990	\$ 1,260,969,168	\$ 1,407,313,239	\$ 1,294,614,696	\$ 1,223,102,948	\$ 1,118,845,790	\$ 898,795,318

^{*}The footnote related to community benefits for the audited financial statements is prepared after Mission's year end of September 30. The initial cost reports for Medicare and Medicaid are prepared in the spring following the audit and filed at that time. Because of this timing difference, as well as others, there are changes in estimates related to community benefits. These changes in estimates flow through the current year presentation of the financials. From FY 14 through the present, Mission has not restated the estimated community benefits related to the comparative year presented in the Service to the Community footnote for the Audited Financials. The methodology for disclosing community benefits for the Audited Financial Statements is based on the ANDI reported which is used by the NCHA.

Data source for 340b value is GPO less WAC savings report from wholesaler, coupled with 340b vendor reports on value of contract pharmacy operations.

2012 data was first year of 340b vendor utilization, and reflects partial year data. Correspondingly, computed averages over the period reflect FY13-FY17.



Exhibit #4: Mission Health Charity Care and Community Investment

As part of Southern Appalachia, western North Carolina residents are older, poorer, sicker and less likely to be insured than state and national averages. As such, they are disproportionately covered by Medicare, Medicaid, or are uninsured. To help meet the needs of our community, Mission provides robust financial assistance and significant charity care to those living in our region. Mission Heath is projected to provide more than \$42 million in charity care in fiscal year 2017 alone.

As a health system facing a tsunami of need, Mission does not map its specific 340B savings dollars on a "per program" or other basis, nor do we do so with any other savings. Thus, there is no way to directly attribute the care delivered to patients or investments made in the community to savings from any particular program or service, including the 340B Program. However, Mission's targeted and continuing investment in its own programs and in those community programs that Mission supports clearly demonstrates that it is dedicated to using all of its resources to improve the health of the people of western North Carolina.

Mission Health uses its resources to offer multiple Community Health Improvement programs and services, provide a successful Medication Assistance Program, support a robust and forward thinking Community Investment program, to support medical education & research, and to fund its Community Building Activities. These programs are further described below.

FINANCIAL ASSISTANCE POLICIES

Financial Assistance Policies are aimed at providing relief for medical expenses incurred by patients and their families who do not have the resources to pay in whole for their care. All patients who have or anticipate a bill with Mission Health may apply for financial assistance at any time (before, during, or after services), regardless of insurance status. Financial counseling is available to all individuals receiving services at Mission, to help patients identify available programs or financial assistance they may qualify for.

Financial Assistance information is provided in English and Spanish, using plain language, and Mission Health representatives work collaboratively with patients to identify resources and potential discounts or relief opportunities. The policies apply to services provided throughout all Mission Health locations. Mission Health also offers support for patients in determining if they qualify for Medicaid, and in making an application for Medicaid benefits.

Mission provides free care for those up to 200% of the Federal poverty guidelines and a 70% discount for those between 201-300% of the Federal poverty guidelines.

COMMUNITY HEALTH IMPROVEMENT PROGRAMS AND SERVICES

Community Health Improvement programs and services include regional and local programs, often operated by Mission at a loss, which are essential to the health and wellbeing of the communities we serve. Examples include:

The ToothBus: Mission Children's Hospital operates two 40-foot-long mobile oral care programs that provide free preventive and restorative oral care to school-aged children throughout the region. The ToothBuses are set up to provide the same services offered in a traditional dental office in remote areas that have no other access to care. The buses travel the rural, mountainous roads to take care of children during the day at their elementary school site so that parents do not have to take time off from work.



Mountain Area Medical Airlift (MAMA): MAMA has been providing critical care transport through Mountain Area Medical Airlift (MAMA) since 1986. With two helicopters available 24 hours a day from bases in Asheville and Franklin, NC, MAMA provides air medical services to 18 western North Carolina counties, eastern Tennessee, northeast Georgia and northern South Carolina. MAMA covers roughly 10,000 square miles in 2-3 flights a day (about 90 flights each month) and has transported more than 21,000 patients.



Sexual Assault Nurse Examiners (SANE): Mission employs forensic nurse examiners that are specially trained, registered nurses who provide comprehensive care for victims of sexual assault, domestic violence, and child, elder, and dependent-adult abuse and neglect, and other violent crimes. Forensic nurses are also involved in community outreach and educational programs designed to raise public awareness of sexual assault, safe relationships, and recognizing and dealing with intimate partner violence. These nurses are on duty 24/7/365 and have a presence at each Emergency Department in Mission Health System. In 2016, operational costs of the SANE program were valued at just over \$660,000.

Behavioral Health Transport: Patients receiving Behavioral Health services at Mission often require transportation between inpatient facilities, or from the Emergency Department to other facilities on campus. This transportation is provided by Mission and operates at a full annual loss, with a value of \$4,000-\$5,000 each year since 2014.

Rathbun House: Mission's Rathbun House provides a home-like environment where families or caregivers coming with a patient to Asheville can stay for free close to their loved ones, in a comfortable and supportive setting. Patients from around the region come to Asheville to receive care or medical treatment at Mission Hospital and the Rathbun House helps to ease the burden of being away from home.



Medication Assistance Program. Mission Health primarily utilizes a centralized Medication Assistance Program for hospitals in the system. The program serves all patients and all hospitals in Mission Health. The program is not limited to 340B eligible patients / 340B eligible drugs. The program utilizes a combination of 340B, WAC purchases, and donations to meet the medication needs of the specific patient. The combined WAC value of these medications for Mission Health patients in FY 17 ending September 30, 2017 is projected to be \$4,464,000. The cost to Mission to staff this program in FY 17 is projected to be \$563,590.

In addition to the Mission MAP program, our support of the Asheville Buncombe Community Christian Ministry (ABCCM) Medical Clinic provides medications at no cost to patients in need. ABCCM does not qualify for 340B drug pricing, but despite this, will provide over \$1.4 million in free medications (valued at WAC pricing) in 2017. The labor costs to staff this program are \$336,000 per year.

In addition to these two programs, Angel Medical Center uses a contract pharmacy agreement, and 340B or WAC priced medications to assist patients in need of medications. Angel pays the contract pharmacy their usual and customary charge, and hopes to recoup a portion of this cost if the prescription eventually qualifies for 340B pricing.

COMMUNITY INVESTMENT PROGRAM

Mission has worked deliberately and diligently to manage a results-based community benefit funding and grant program that reflects the latest data on how to best address our communities' needs and our most vulnerable populations. This thinking extends beyond access to episodic medical care and medications. The program is meant to identify and fund programs and organizations in the community that address the most urgent and overall health needs of residents in the region. Mission's approach focuses on the interdependence of community agencies who work with those in greatest need and aims to improve the health of the region by increasing access to care, helping prevent and better manage chronic diseases, and providing health education. Since 2012, Mission has invested more than \$10.2 million into community programs and partnerships to improve the health of western North Carolinians.

Mission Health participates in local Community Health Assessment processes led by communities across the region. These processes yield a list of prioritized health needs that each community seeks to address in the coming 3-year cycle and each Mission Health hospital creates a strategy detailing how the hospital will respond to those needs. Examples of the programming are:

C3@356 Comprehensive Care Center – a walk-in urgent care center for those with behavioral health needs, including 24-hour urgent care unit, mobile crisis management team, a mental health and substance use crisis facility, a community pharmacy and outpatient services. Mission provided \$1 million toward the establishment of this facility, which was matched by a grant from the North Carolina Department of Health and Human Services totaling almost \$1 million more.

This center was established in collaboration



with local officials, law enforcement, local behavioral health and safety net providers, the local management entity (LME/MCO – effectively a behavioral health managed care organization), and the local chapter of NAMI (National Alliance on Mental Illness).



Family Justice Center – a centrally located, living-room style safe place for victims of interpersonal violence and sexual assault, providing wrap-around care in a trauma-informed setting. The Family Justice Center is home to numerous agencies providing support to victims and survivors, as well as legal aid, on-site SANE nurses, and on-site childcare. Mission outfits on-site medical examination rooms and provides SANE Forensic Nursing services to clients of the Family Justice Center and Mountain Child Advocacy Center, at a value of more than

\$105,000 annually. This center was a collaboration of local community agencies, law enforcement, city and county officials, and health services partners. The Family Justice Center serves individuals from across WNC.

The Mountain Child Advocacy Center – located within the child-friendly setting of Mission Children's Hospital, the Mountain Child Advocacy Center provides support and treatment for child victims of abuse, and was established in coordination with the Family Justice Center. Mission donates \$68,000 annually through the provision of space for the Mountain Child Advocacy Center and support for its operating expenses.



*each handprint on the wall represents a child served by the Mountain Child Advocacy Center

Partnerships to increase access to care:

Dale Fell Health Center – Mission enabled the creation of a new, federally qualified health center (FQHC) focused on the homeless and located in Asheville, NC. It is a part of a network of health centers across the region and provides a primary care medical home for our most vulnerable community members. The development of this health center, designed to help meet the needs of the medically underserved, homeless, migrant or seasonal farmworkers, and residents of public housing, was a partnership between local health providers, community-based health centers, and community agencies serving the homeless and other at-risk members of the community. For its role in this partnership, Mission's commitment \$750,000 to support the creation and development of the Dale Fell Health Center, and continues to provide leadership and partnership as the center grows to meet the needs in our community.

ABCCM Medical Ministry – For more than twenty-five years, Mission has supported this local free medical clinic to assure access to care for our community's most vulnerable individuals. The partnership has included a financial commitment to sponsor 50% of the clinic budget (over \$2 million in 2012-2016). Support for the clinic also includes in-kind medical services (including labs, radiology, and medication expenses) at over \$2.7 million in 2012-2016.

Community Investment Grants:

Mission Health provides roughly \$1 million in grants to community agencies each year for programs that improve health across the region. For fiscal year 2016, the health priorities¹ guiding our investments were:

- Healthy Weight and Healthy Living
- Chronic Disease Prevention and Treatment
- Children's Health & School Readiness

¹ Health priorities were driven by the Community Health Needs Assessment.

- Access to Primary and Mental Health Care
- Women's Preconception Health.

Grants from Mission Health went to:

Pisgah Legal Services – Health Education And Legal Support (HEALS) program, a medical-legal partnership providing legal support to Mission patients to help address barriers to well-being, such as eviction notices, financial debts, access to health insurance, etc.

Madison County Health Department – Tobacco Free Madison, working to reduce the use of tobacco products and change the culture around smoking in Madison County.

YMCA of Western North Carolina – LIVESTRONG, providing cancer survivors with group support, personalized fitness training, and other education services to increase their wellbeing and quality of life.

YWCA of Asheville – Diabetes Prevention and Wellness program serving minority communities in the city of Asheville with chronic disease self-management and prevention support.

MANNA Foodbank – Packs for Kids, helping to stem the tide of childhood hunger by providing weekend "backpacks" full of nonperishable food to low-income children to help ensure they have healthy meals while not in school.

Verner Center for Early Learning – Rainbow in My Tummy nutrition education curriculum incorporating farm-to-preschool, fresh produce, and nutrition education into early learning centers' lunch and snack programs across WNC.

Asheville-Buncombe Institute for Parity Achievement (ABIPA) – PRAISE, preventive health education engaging predominantly black churches in health education and awareness, and working to change the culture of health among congregations.

All Souls Counseling Center – Accessible counseling services for under- and uninsured individuals in need of therapy and psychiatric medication management.

CARING for Children – Assessment, Counseling and Education program providing Traumafocused Cognitive Behavior Therapy and other treatment to children across the region at risk of being placed outside their homes for behavioral reasons, and supporting their families in building healthier relationships and recovering from traumatic events.

Community Care of Western North Carolina – High Utilizers Project, creating a wrap-around advisory group to provide tailored, collaborative support for individuals who utilize Emergency Department services at a high rate.

Haywood Street Congregation – Haywood Street Respite provides a home-like, safe and supportive environment for homeless and at-risk individuals to recover after an inpatient hospital stay, with case management to help connect them with follow-up primary and behavioral health care, and housing support.

Homeward Bound of WNC – Permanent Supportive Housing program assists the hardest to house, chronically homeless individuals with achieving permanent housing, improving their health outcomes and overall stability. Homeward Bound provides ongoing counseling and some

financial support to help ensure these individuals maintain access to their housing and the health benefits that follow.

MemoryCare – Support for MemoryCare's care of individuals with dementia and their caregivers, providing education and support to help those with dementia stay cared for safely in their own homes for longer, with reduced need for hospitalization.

The Council on Aging of Buncombe County — Project Continuum Care coordinates care to at-risk older adults recovering from a hospital stay. Through in-home visits and assessments, this project connects older adults with resources, assistance, and social support to ensure they avoid re-hospitalization and are able to maintain good quality of life.

MEDICAL EDUCATION AND TRAINING

Mission Health has worked for many years to develop and foster clinical training with multiple partners including the Mountain Area Health Education Center (MAHEC) and the University of North Carolina (UNC). Mission Hospital serves as a highly sought after branch campus for third and fourth year medical students of the UNC School of Medicine, Mission Hospital supports an Asheville branch campus of the UNC Eshelman School of Pharmacy in partnership with the UNC Asheville, and numerous other health programs. Mission Health serves as the major clinical training site for residency programs operated by MAHEC for training in family medicine, obstetrics and gynecology, dental medicine, general surgery, psychiatry and fellowships in geriatrics and palliative care medicine. Mission Health also has numerous affiliations with numerous teaching facilities within and outside the State of North Carolina, providing clinical experience in registered nursing, licensed practical nursing, radiological technology, medical laboratory technology, medical records administration, and physical therapy programs. The educational facilities associated with these programs include, among others: Asheville-Buncombe Technical Community College, East Tennessee State University, Haywood Community College, Mars Hill University, Wake Forest University, Western Carolina University, and Western Piedmont Community College.

COMMUNITY BUILDING

Community Building Activities include workforce development and economic development activities aimed to support the region. Recent projects include the support of an important construction project at Asheville-Buncombe Technical Community College and investment in training program infrastructure for cybersecurity professionals at Montreat College.



Exhibit #6: Mission Health Child Sites

340B ID	CE ID Entity Type	Participating Start	Entity Name	Entity Sub-Division Name	Address 1 Address 2	City	State Zip	
CAH341326-10	77289 CAH	7/1/17	ANGEL MEDICAL CENTER	Angel Medical Center Pain Clinic / Pain Management	120 Riverview Street	Franklin	NC.	28734
CAH341326-06	35796 CAH	7/1/13	Angel Medical Center	Angel OB/GYN and Family Practice	190 Riverview Street	Franklin	NC	28734
CAH341326-05	35794 CAH	7/1/13	Angel Medical Center	Angel Orthopedics	56 Medical Park Drive, Suite 302	Franklin	NC	28734
CAH341326-07	46451 CAH	1/1/15	ANGEL MEDICAL CENTER	Angel Outpatient Infusion Center	834 Depot Street	Franklin	NC	28734
CAH341326-03	31518 CAH	1/1/13	Angel Medical Center	Angel Pediatrics	56 Medical Park Drive Suite 204	Franklin	NC	28734
CAH341326-09	60637 CAH	7/1/16	ANGEL MEDICAL CENTER	ANGEL PHYSICIAN PRACTICE / Angel Orthopaedic Associates	56 MEDICAL PARK DR	FRANKLIN	NC	28734
CAH341326-04	31508 CAH	1/1/13	Angel Medical Center	Angel Surgical Associates	121 Riverview Street	Franklin	NC	28734
CAH341326-02	31514 CAH	1/1/13	Angel Medical Center	Mission Health Center Franklin - Rural Health Clinic	190 Riverview Street	Franklin	NC	28734
CAH341326-08	60638 CAH	7/1/16	ANGEL MEDICAL CENTER	Mission Women's Care Sylva / RHC	111 CENTRAL STREET	SYLVA	NC	28779
CAH341326-01	31807 CAH	1/1/13	Angel Medical Center	My Care Now - Franklin	190 Riverview Street	Franklin	NC	28734
CAH341326-00	28275 CAH	7/1/12	Angel Medical Center	wy care now - marking	120 Riverview Street	Franklin	NC	28734
CAH341329-03	50115 CAH	4/1/15	BLUE RIDGE REGIONAL HOSPITAL	BLUE RIDGE YANCEY CAMPUS	800 MEDICAL CAMPUS DR	BURNSVILLE		28714
CAH341329-05	77267 CAH	7/1/17	BLUE RIDGE REGIONAL HOSPITAL	Cancer Care Western North Carolina	125 Hospital Drive	Spruce Pine		28777
CAH341329-05 CAH341329-01	50118 CAH	4/1/15	BLUE RIDGE REGIONAL HOSPITAL		189 HOSPITAL DRIVE	SPRUCE PIN		28777
CAH341329-01	50118 CAH 50117 CAH	4/1/15	BLUE RIDGE REGIONAL HOSPITAL	Mission Pain Management - Blue Ridge Rural Health Service Clinic - Blue Ridge	189 Hospital Drive	SPRUCE PIN		28777
CAH341329-04 CAH341329-00	50117 CAH 50114 CAH		BLUE RIDGE REGIONAL HOSPITAL	Kurai Health Service Cillic - Bide Kluge	125 HOSPITAL DRIVE	SPRUCE PIN		28777
CAH341316-00	17584 CAH	4/1/15 9/20/10	HIGHLANDS-CASHIERS HOSPITAL INC.		190 HOSPITAL DRIVE	HIGHLANDS		28741
DSH340002AW	77258 DSH	7/1/17	MISSION HOSPITAL INC	CCWNC - Cancer Center			NC	28801
DSH340002AW DSH340002BA	77216 DSH	7/1/17	MISSION HOSPITAL INC	Disease Management	21 Hospital Drive, 4th Floor 1 Hospital Drive, 3rd Floor	Asheville Asheville	NC	28801
DSH340002BA DSH340002AV	77265 DSH	7/1/17	MISSION HOSPITAL INC	Hope Cancer Center / PSA	100 Ridgefield Court	Asheville	NC	28806
DSH340002AV	77242 DSH	7/1/17					NC	28801
			MISSION HOSPITAL INC	Mountain Radiation Oncology	21 Hospital Drive, Lower Level	Asheville		
DSH340002AZ	77230 DSH	7/1/17	MISSION HOSPITAL INC	Outpatient Care Center - Clyde / Asheville Orthopedic Associates - Clyde	360 Hospital Drive	Clyde	NC	28721
DSH340002AX	77253 DSH	7/1/17	MISSION HOSPITAL INC	Outpatient Care Center - Clyde / Carolina Spine (CSNC)	360 Hospital Drive	Clyde	NC	28721
DSH340002AU	77393 DSH	7/1/17	MISSION HOSPITAL INC	Pediatric Comm Transition	11 Vanderbilt Park	Asheville	NC	28803
DSH340002AP	60465 DSH	7/1/16	MISSION HOSPITAL INC.	Cancer Center Radiology Services	21 Hospital Drive	Asheville	NC	28801
DSH340002AQ	60469 DSH	7/1/16	MISSION HOSPITAL INC.	Mission Behavioral Health, Psych Day Program	1 Hospital Drive	Asheville	NC	28801
DSH340002AS	60492 DSH	7/1/16	MISSION HOSPITAL INC.	Mission Children's Clinics / Radiology Services at Reuters	11 Vanderbilt Park	Asheville	NC	28803
DSH340002AT	60502 DSH	7/1/16	MISSION HOSPITAL INC.	Mission Radiology at Sand Hill Road	1388 Sand Hill Road	Candler	NC	28715
DSH340002AJ	60560 DSH	7/1/16	MISSION HOSPITAL INC.	Radiology at Mission My Care Plus Biltmore Park	310 Long Shoals Road	Asheville	NC	28803
DSH340002AN	60462 DSH	7/1/16	MISSION HOSPITAL INC.	Radiology Services at Hope Cancer Center	100 Ridgefield Court	Asheville	NC	28806
DSH340002AL	60446 DSH	7/1/16	MISSION HOSPITAL INC.	St. Joseph Hospital / 7th & 8th Floors & Ortho 6J - Observation	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AG	51839 DSH	7/1/15	MISSION HOSPITAL INC.	St. Joseph Hospital / Clinic Services	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AM	60450 DSH	7/1/16	MISSION HOSPITAL INC.	St. Joseph Hospital / Critical Care & Stepdown- Observation	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AE	51836 DSH	7/1/15	MISSION HOSPITAL INC.	St. Joseph Hospital / Laboratory Services	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AD	51835 DSH	7/1/15	MISSION HOSPITAL INC.	St. Joseph Hospital / OR Services	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AF	51837 DSH	7/1/15	MISSION HOSPITAL INC.	St. Joseph Hospital / Respiratory Services	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AK	60442 DSH	7/1/16	MISSION HOSPITAL INC.	St. Joseph Hospital / SJ 6 North - Pulmonary - Observation	428 Biltmore Avenue	Asheville	NC	28801
DSH340002AH	51844 DSH	7/1/15	MISSION HOSPITAL INC.	St. Joseph Hospital / Sub-Provider I	428 Biltmore Avenue	Asheville	NC	28801
DSH340002A	5460 DSH	7/1/04	MISSION HOSPITALS, INC.	ASHEVILLE SURGERY CENTER	5 MEDICAL PARK DRIVE	ASHEVILLE	NC	28803
DSH340002K	37877 DSH	10/1/13	MISSION HOSPITALS, INC.	Health Education & Chronic Condition Clinic	1 Hospital Drive, Suites 2201, 3200, 3219 & 3220	Asheville	NC	28801
DSH340002C	23658 DSH	9/9/05	MISSION HOSPITALS, INC.	Mission Cancer/Infusion Services	21 Hospital Dr., Third Floor	ASHEVILLE	NC	28801
DSH340002J	27750 DSH	7/1/12	MISSION HOSPITALS, INC.	Mission Cardiovascular Diagnostics	5 Vanderbilt Park Dr. 1st & 2nd Floor	Asheville	NC	28803
DSH340002X	43541 DSH	7/1/14	MISSION HOSPITALS, INC.	Mission Childrens Clinics, Genetics Center	11 Vanderbilt Park Drive, Suite 1500	Asheville	NC	28803
DSH340002V	43550 DSH	7/1/14	MISSION HOSPITALS, INC.	Mission Children's Clinics, Procedure Suite	11 Vanderbilt Park Drive, Suite 2500	Asheville	NC	28803
DSH340002G	27747 DSH	7/1/12	MISSION HOSPITALS, INC.	Mission Health Path and ICR	5 Vanderbilt Park Dr Suite 301	Asheville	NC	28803
DSH340002AA	43524 DSH	7/1/14	MISSION HOSPITALS, INC.	Mission Interventional Spine - Radiology	7 Vanderbilt Park	Asheville	NC	28803
DSH340002U	43554 DSH	7/1/14	MISSION HOSPITALS, INC.	Mission Olsen Huff Center Practice	11 Vanderbilt Park Drive	Asheville	NC	28803
DSH340002R	37897 DSH	10/1/13	MISSION HOSPITALS, INC.	Mission OP Clinical Pharmacy Services	1 Hospital Drive, Suites 3296	Asheville	NC	28801
DSH340002L	37884 DSH	10/1/13	MISSION HOSPITALS, INC.	Mission Outpatient Care Center	360 Hospital Dr.	Clyde	NC	28721
DSH340002AB	43518 DSH	7/1/14	MISSION HOSPITALS, INC.	Mission Outpatient Infusion at Hope	100 Ridgefield Court	ASHEVILLE	NC	28806
DSH340002Y	43530 DSH	7/1/14	MISSION HOSPITALS, INC.	Mission Pediatric Hematology / Oncology	21 Hospital Drive, 2nd Floor	Asheville	NC	28801
DSH340002T	37887 DSH	10/1/13	MISSION HOSPITALS, INC.	Mission Radiology at Victoria Urological Associates	100 Victoria Rd.	Asheville	NC	28801
DSH340002P	37899 DSH	10/1/13	MISSION HOSPITALS, INC.	Mission Rehab Low Vision Center	240 Sardis Rd.	Asheville	NC	28801
DSH340002F	20671 DSH	4/1/06	MISSION HOSPITALS, INC.	MISSION REUTER CHILDREN'S OUTPATIENT CENTER	11 VANDERBILT PARK	ASHEVILLE	NC	28803
DSH340002Q	37900 DSH	10/1/13	MISSION HOSPITALS, INC.	Mission Wound Therapy Center	1 Hospital Drive, Suite 4100	Asheville	NC	28801
DSH340002M	37890 DSH	10/1/13	MISSION HOSPITALS, INC.	Outpatient Rehab	534 Biltmore Ave	Asheville	NC	28801
DSH340002Z	43527 DSH	7/1/14	MISSION HOSPITALS, INC.	Wound Healing Center	360 Hospital Drive	Clyde	NC	28721
DSH340002	4136 DSH	7/1/04	MISSION HOSPITALS, INC.		509 BILTMORE AVENUE	ASHEVILLE	NC	28801
DSH340087P	77269 DSH	7/1/17	THE MCDOWELL HOSPITAL	Cancer Care Western North Carolina	430 Rankin Drive	Asheville	NC	28752
DSH340087N	34212 DSH	4/1/13	THE MCDOWELL HOSPITAL, INC	Community Medicine Old Fort	32 E Main St	Old Fort	NC	28762
DSH340087M	34210 DSH	4/1/13	THE MCDOWELL HOSPITAL, INC	Family Medicine - Glenwood	5623 Hwy 221 South	Marion	NC	28752
DSH340087K	33771 DSH	4/1/13	THE MCDOWELL HOSPITAL, INC	Family Medicine- Nebo	339 Nebo School Rd	Nebo	NC	28761
DSH340087D	27761 DSH	7/1/12	THE MCDOWELL HOSPITAL, INC	Health Plus of the McDowell Hospital	472 Rankin Dr	Marion	NC	28752
DSH340087E	27762 DSH	7/1/12	THE MCDOWELL HOSPITAL, INC	McDowell OB/Gyn McDowell Internal Medicine	1633 Sugar Hill Rd	Marion	NC	28752
DSH340087J	27769 DSH	7/1/12	THE MCDOWELL HOSPITAL, INC	McDowell Pain Management	100 Spaulding Dr Suite 1	Marion	NC	28752
DSH340087H	27768 DSH	7/1/12	THE MCDOWELL HOSPITAL, INC	McDowell Pediatrics	387 US Hwy 70 West	Marion	NC	28752
DSH340087H	27758 DSH	7/1/12	THE MCDOWELL HOSPITAL, INC	McDowell Surgical Services	472 Rankin Drive	Marion	NC	28752
DSH340087B	15888 DSH	4/1/05	THE MCDOWELL HOSPITAL, INC	Jangican Sci Vices	430 RANKIN DRIVE	MARION	NC	28752
CAH341319-06	60646 CAH	7/1/17		NMission Pain Management - Transylvania	89 Hospital Drive, Suite C	Brevard	NC	28712
CAH341319-06 CAH341319-04	28274 CAH	7/1/17	TRANSYLVANIA COMMUNITY HOSPITA		89 Hospital Drive	Brevard	NC	28712
CAH341319-04 CAH341319-01	28223 CAH	7/1/12	TRANSYLVANIA COMMUNITY HOSPITA		187 Medical Park Dr.	Brevard	NC	28712
CAH341319-01 CAH341319-02	28223 CAH 28227 CAH	7/1/12		NBrevard Internal Medicine and Pulmonology	159 Medical Park Dr. 159 Medical Park Drive	Brevard	NC	28712
CAH341319-02 CAH341319-03	28227 CAH 28224 CAH	7/1/12			377 Gallimore Road		NC	28712
CAH341319-03 CAH341319-05	28224 CAH 28226 CAH	7/1/12 7/1/12	TRANSYLVANIA COMMUNITY HOSPITA TRANSYLVANIA COMMUNITY HOSPITA	MMedical Associates of Transylvania Regional Hospital	16825 Rosman Highway	Brevard Lake Toxawa		28712
CAH341319-05 CAH341319-00	11224 CAH	8/12/10		N I oxaway Health Center NL D/B/A TRANSYLVANIA REGIONAL HOSPITAL	260 HOSPITAL DRIVE	BREVARD	NC NC	28747
CMU241213-00	11224 CAN	0/12/10	TRANSTEVANIA COMMUNITY HOSPITA	SE DI DI A TRANSTEVANNA REGIONAL HUSPITAL	200 HOSFIIAL DRIVE	DILLARD	IAC	20/12



Exhibit #7: Mission Health Contract Pharmacies

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Covered Entity Details		Pharmacy Details	Pharmacy Address	Contact Information		
340B ID	Participating	Entity Name Pharmacy Name	City	State	Contract Begin Date	
DSH340002	True	MISSION HOSPITAL WAL-MART PHARMACY 10-4334	WEAVERVILLE	NC	4/1/2016	
DSH340002	True	MISSION HOSPITAL NORTH CAROLINA CVS PHARMACY, L.L.C.	ASHEVILLE	NC	10/1/2013	
DSH340002	True	MISSION HOSPITAL WAL-MART PHARMACY 10-4428	ASHEVILLE	NC	10/1/2015	
DSH340002	True	MISSION HOSPITAL CAREMARK TENNESSEE SPECIALTY PHARMACY, L	BARTLETT	TN	7/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX OF MASSACHUSETTS, LLC	AVON	MA	7/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX	JEFFERSONVILLE	IN	7/1/2017	
DSH340002	True	MISSION HOSPITAL CAREMARK NORTH CAROLINA SPECIALTY PHARMA	RALEIGH	NC	7/1/2017	
DSH340002	True	MISSION HOSPITAL WAL-MART PHARMACY 10-5997	ORLANDO	FL	10/1/2015	
DSH340002	True	MISSION HOSPITAL MISSION PHARMACY - BLUE RIDGE	SPRUCE PINE	NC	10/1/2017	
DSH340002	True	MISSION HOSPITAL CAREMARK, L.L.C.	REDLANDS	CA	7/1/2017	
DSH340002	True	MISSION HOSPITAL CAREMARK ILLINOIS SPECIALTY	MOUNT PROSPECT	IL	7/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX	LAS VEGAS	NV	7/1/2017	
DSH340002	True	MISSION HOSPITAL CAREMARK MASSACHUSETTS	MILFORD	MA	7/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX OF MAINE INC	SOUTH PORTLAND	ME	7/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX OF NEW YORK INC	LONG ISLAND CITY	NY	7/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX OF NEW YORK INC	TAMPA	FL	7/1/2017	
	True		FAIRFIELD			
DSH340002		MISSION HOSPITAL CAREMARK NEW JERSEY SPECIALTY PHCY, LLC		NJ	7/1/2017	
DSH340002	True	MISSION HOSPITAL WAL-MART PHARMACY 10-1663	WAYNESVILLE	NC	4/1/2016	
DSH340002	True	MISSION HOSPITAL PROCARE PHARMACY DIRECT, L.L.C.	MONROEVILLE	PA	7/1/2017	
DSH340002	True	MISSION HOSPITAL NORTH CAROLINA CVS PHARMACY, L.L.C.	ASHEVILLE	NC	10/1/2013	
DSH340002	True	MISSION HOSPITAL NORTH CAROLINA CVS PHARMACY, L.L.C.	ASHEVILLE	NC	10/1/2013	
DSH340002	True	MISSION HOSPITAL WAL-MART PHARMACY 10-1317	ASHEVILLE(E)	NC	10/1/2015	
DSH340002	True	MISSION HOSPITAL NORTH CAROLINA CVS PHARMACY, L.L.C.	ASHEVILLE	NC	10/1/2013	
DSH340002	True	MISSION HOSPITAL NORTH CAROLINA CVS PHARMACY, L.L.C.	ASHEVILLE	NC	10/1/2013	
DSH340002	True	MISSION HOSPITAL CAREMARK MICHIGAN SPECIALTY PHARMACY LLC	TROY	MI	7/1/2017	
DSH340002	True	MISSION HOSPITAL CAREMARK KANSAS SPECIALTY PHARMACY	LENEXA	KS	7/1/2017	
DSH340002	True	MISSION HOSPITAL WAL-MART CENTRAL FILL 10-2670	SPRING	TX	10/1/2015	
DSH340002	True	MISSION HOSPITAL WAL-MART PHARMACY 10-1179	ARDEN	NC	4/1/2016	
DSH340002	True	MISSION HOSPITAL MCDOWELL COMMUNITY PHARMACY	NEBO	NC	10/1/2017	
DSH340002	True	MISSION HOSPITAL BRIOVARX, LLC.	BIRMINGHAM	AL	7/1/2017	
CAH341326-00	True	Angel Medical Cent WAL-MART CENTRAL FILL 10-2670	SPRING	TX	10/1/2015	
CAH341326-00	True	Angel Medical Cent MISSION PHARMACY - EMPLOYEE MAILORDER	ASHEVILLE	NC	1/1/2014	
CAH341326-00	True	Angel Medical Cent WAL-MART PHARMACY 10-1217	FRANKLIN	NC	10/1/2015	
CAH341326-00	True	Angel Medical Cent WAL-MART PHARMACY 10-5997	ORLANDO	FL	10/1/2015	
CAH341326-00	True	Angel Medical Cent U SAVE IT PHARMACY FRANKLIN	FRANKLIN	NC	10/18/2012	
CAH341326-00	True	Angel Medical Cent BI-LO	FRANKLIN	NC	1/1/2014	
CAH341329-00	True	BLUE RIDGE REGIOI WAL-MART CENTRAL FILL 10-2670	SPRING	TX	10/1/2015	
CAH341329-00	True	BLUE RIDGE REGIOIINGLES MARKETS PHARMACY #13	BURNSVILLE	NC	7/1/2017	
CAH341329-00	True	BLUE RIDGE REGIOI WAL-MART PHARMACY 10-2749	SPRUCE PINE	NC	10/1/2015	
CAH341329-00	True	BLUE RIDGE REGIOINORTH CAROLINA CVS PHARMACY, L.L.C.	SPRUCE PINE	NC	4/1/2015	
CAH341329-00	True	BLUE RIDGE REGIOIMISSION PHARMACY - EMPLOYEE MAILORDER	ASHEVILLE	NC	4/1/2015	
CAH341329-00	True	BLUE RIDGE REGIOINORTH CAROLINA CVS PHARMACY, L.L.C.	BURNSVILLE	NC	4/1/2015	
		BLUE RIDGE REGIOTHE PRESCRIPTION PAD OF BURNSVILLE	BURNSVILLE	NC	7/1/2016	
CAH341329-00 CAH341329-00	True True	BLUE RIDGE REGIOI WAL-MART PHARMACY 10-5997	ORLANDO	FL	10/1/2015	
		BLUE RIDGE REGIOI WAL-MART PHARMACY 10-3997 BLUE RIDGE REGIOI INGLES MARKETS PHARMACY #33				
CAH341329-00	True		SPRUCE PINE	NC	7/1/2017	
DSH340087	True	THE MCDOWELL HOMARION PHARMACY INC	MARION	NC	5/15/2012	
DSH340087	True	THE MCDOWELL H(WAL-MART PHARMACY 10-1694	MARION	NC	9/21/2012	
DSH340087	True	THE MCDOWELL H(WAL-MART CENTRAL FILL 10-2670	SPRING	TX	1/1/2015	
DSH340087	True	THE MCDOWELL H(FRED'S PHARMACY #3784	OLD FORT	NC	1/1/2017	
DSH340087	True	THE MCDOWELL HCECKERD CORPORATION	MARION	NC	1/1/2014	
DSH340087	True	THE MCDOWELL H(WAL-MART PHARMACY 10-5997	ORLANDO	FL	1/1/2015	
DSH340087	True	THE MCDOWELL HONORTH CAROLINA CVS PHARMACY, L.L.C.	MARION	NC	7/1/2013	
DSH340087	True	THE MCDOWELL H(MISSION PHARMACY - EMPLOYEE MAILORDER	ASHEVILLE	NC	1/1/2015	
CAH341319-00	True	TRANSYLVANIA COIETOWAH PHARMACY	ETOWAH	NC	3/1/2011	
CAH341319-00	True	TRANSYLVANIA COIGORDON FAMILY PHARMACY	BREVARD	NC	3/1/2011	
CAH341319-00	True	TRANSYLVANIA COINORTH CAROLINA CVS PHARMACY, L.L.C.	MILLS RIVER	NC	10/1/2013	
CAH341319-00	True	TRANSYLVANIA COI MISSION PHARMACY - EMPLOYEE MAILORDER	ASHEVILLE	NC	10/1/2014	
CAH341319-00	True	TRANSYLVANIA COIINGLES PHARMACY #67	BREVARD	NC	7/1/2017	
CAH341319-00	True	TRANSYLVANIA COIWAL-MART PHARMACY 10-1795	PISGAH FOREST	NC	10/1/2015	
CAH341319-00	True	TRANSYLVANIA COI WAL-MART CENTRAL FILL 10-2670	SPRING	TX	10/1/2015	
CAH341319-00	True	TRANSYLVANIA COINORTH CAROLINA CVS PHARMACY, L.L.C.	BREVARD	NC	10/1/2013	
CAH341319-00	True	TRANSYLVANIA COI WAL-MART PHARMACY 10-5997	ORLANDO	FL	10/1/2015	



RESPONSE TO REQUEST FROM ENERGY & COMMERCE COMMITTEE RE: 340B PROGRAM

Exhibit #8: Mission Health Awards and Recognitions

AWARDS AND RECOGNITIONS

MISSION HEALTH

- Mission Health was recognized as one of the nation's Top 15 Health Systems by Truven Health Analytics for a remarkable fifth time in the past six years (2012-2017)
- Mission Hospital earned a 4-star rating in 2016 for Medicare Hospital Compare from Centers for Medicare & Medicaid Services
- Mission Health received the Culture of Excellence Award in 2016 from Professional Research Consultants (PRC)
- Mission Health earned a Gold Award in 2016 from the North Carolina Department of Labor's Safety Awards Program
- The Joint Commission named two Mission hospitals among Top Performers on Key Quality Measures in 2013 (McDowell Hospital and Transylvania Regional Hospital)
- Ronald A. Paulus, MD, Mission Health's CEO, was named among the nation's Top 50 Influential Physician Executives and Leaders in 2017 by Modern Healthcare
- Recipient of the Governor's Award of Performance Excellence in Healthcare
- Mission Health named a "100 Great Places to Work in Healthcare" in 2013 by Becker's Hospital Review
- Mission Health awarded the Excellence Recognition in 2015 by Prevention Partners
- Mission Health awarded the LEAP (Lead, Excel, Achieve, Progress) Award in 2015 by Strata Decision
 Technology (Strata Decision)
- Mission Health named a Best and Brightest in Association for Business Resources
- Mission Health earned a Beacon Award (Silver) in Coli Critical Care in 2013 from the American Association of Critical-Care Nurses
- Mission Health was a recipient of a Distinguished Hospital Award for Clinical Excellence in 2013 from Healthgrades
- Mission Health's blog was recognized as a "Top 100 Health Blogs You Must Follow for Healthy Living and Better Healthcare" in 2017 by Feedspot.com for the second consecutive year
- 50 Most Engaged Workplaces (Achievers)
- Gold Award for Best Employers for Healthy Lifestyles (National Business Group On Health)
- Received the North Carolina Department of Labor's Gold Award for employee safety.
- Professional Research Consultants Service Excellence Award Windners for Mission Health included Top Performers Unites (100%): Cardiovascular ICU, Neurosciences, Spine, Mission Children's Endocrinology

INDIVIDUAL HOSPITAL AWARDS AND RECOGNITIONS

MISSION HOSPITAL

- Mission Hospital ranked among the top 1% of "Best Hospitals" nationally in 2016 by Healthgrades
- Mission Hospital ranked No. 1 "Best Hospital" in North Carolina in 2016 by Business North Carolina
- Mission Hospital named a "Best Hospital" in 2015 by U.S. News & World Report
- Mission Hospital named among the nation's Top 100 Hospitals in 2015 by Truven Health Analytics for the seventh consecutive year
- Mission Hospital was recognized as a "Most Wired" hospital by the Hospitals & Health Network
 Magazine in 2016 for the fifth consecutive year
- Asheville Specialty Hospital recognized as a Top 100 Best Places to Work in 2015 by Modern Healthcare
- Mission Hospital named a 2013/2014 Consumer Choice Award Winner by the National Research Corporation
- Mission Hospital earned a Community Value Five-Star award in 2013 from Cleverley + Associates
- Mission Hospital earned a "Blue Cross and Blue Shield Cutting-edge Hospital" ranking for bariatric surgery and maternity care in 2016 by Business North Carolina
- Mission Hospital earned a No. 2 "Patient Picks" ranking in 2016 by Business North Carolina
- Mission Hospital earned a Check++ rating (highest rating) for "Overall Hospital Care" in 2015 from CareChex
- Mission Hospital recognized by the American College of Surgeons National Surgical Quality Improvement Program (ACS NSQIP®) for achieving meritorious outcomes for surgical patient care in 2014
- Mission Hospital awarded by Healthy Together NC with the Excellence Recognition in 2016 for reaching the highest standards in workplace health and prevention
- US News & World Report named Mission Hospital on of only 63 Top Performing U.S. hospitals

Angel Medical Center

- Wellness® company for 2015 by the National Angel Medical Center named a 100 Top Critical Access Hospital in 2017 by Becker's Hospital Review
- Angel Medical Center earned a 3-star rating in 2016 for Medicare Hospital Compare from Centers for Medicare & Medicaid Services
- Angel Home Care, a service provided by CarePartners, received a 5-star patient satisfaction rating in 2015 from Home Health Consumer Assessment of Healthcare Providers and Systems
- Angel Medical Center, Medical/Surgical earned a 5-Star award in 2015 from Professional Research Consultants (PRC)
- Angel Medical Center achieved the highest level of patient satisfaction in North Carolina in 2012

Blue Ridge Regional Hospital

- Blue Ridge Regional Hospital earned a 3-star rating in 2016 for Medicare Hospital Compare from Centers for Medicare & Medicaid Services
- Mauzy-Phillips Medical Center earned the Best New Medical Office Buildings and Other Outpatient Facilities (25,000 to 49,999 square feet) award in 2015 from Healthcare Real Estate Insight
- Blue Ridge Regional Hospital earned a Community Value Five-Star award in 2014 from Cleverley + Associates

CarePartners

- CarePartners Home Health Services received a 5-star patient satisfaction rating in 2015 from Home
 Health Consumer Assessment of Healthcare Providers and Systems
- 2014 HOSPICE HONORS™ recipient from Deyta -- a prestigious award recognizing hospices providing the best patient care as rated by the patient's caregiver
- CarePartners Adult Day Services has been selected for a 2014 Outstanding Adult Day Center Award, sponsored by the National Adult Day Services Association. We were one of only two centers in the nation to receive this prestigious award

McDowell Hospital

- McDowell Hospital earned a Community Value Five-Star award in 2016 from Cleverley + Associates
- McDowell Hospital earned an A grade for Patient Safety in 2016 from The Leapfrog Group
- McDowell Hospital earned a 3-star rating in 2016 for Medicare Hospital Compare from Centers for Medicare & Medicaid Services
- In 2013, The Joint Commission named McDowell Hospital among Top Performers on Key Quality Measures
- Harold Walker, past chairman of McDowell Hospital's Board of Trustees, was named the 2014
 Trustee of the Year by Modern Healthcare magazine in the small hospital category

Highlands-Cashiers Hospital

- Highlands-Cashiers Hospital earned a 5-Star award in 2015 from Professional Research Consultants (PRC)
- Highlands-Cashiers Hospital recognized for outstanding performance in patient safety and quality improvement in 2015 by the North Carolina Hospital Association (NCHA)

Transylvania Regional Hospital

- Transylvania Regional Hospital named a 100 Top Critical Access Hospital in 2017 by Becker's Hospital Review
- Transylvania Regional Hospital earned a 4-star rating in 2016 for Medicare Hospital Compare from Centers for Medicare & Medicaid Services
- Transylvania Home Care, a service provided by CarePartners, received a 5-star patient satisfaction rating in 2015 from Home Health Consumer Assessment of Healthcare Providers and Systems
- Catherine Landis, President and CNO of Transylvania Regional Hospital, named one of the 50
 Critical Access Hospital CEOs to Know in 2015 by Becker's Hospital Review
- Transylvania Regional Hospital named among Top Performers on Key Quality Measures by The Joint Commission in 2015 (fifth year in a row)
- Transylvania Regional Hospital named a Top 100 Critical Access Hospital in the United States in 2013 by iVantage Health Analytics
- Transylvania Regional Hospital named a Top 20 Critical Access Hospital in 2014 by iVantage Health Analytics

SERVICE LINES AWARDS AND RECOGNITIONS

Cancer

- Cancer Care of Western North Carolina in Brevard earned a 5-Star award in 2015 from Professional Research Consultants (PRC)
- Pediatric Hematology/Oncology, Mission Health Cancer Center earned a 5-Star award in 2015 from Professional Research Consultants (PRC)
- Accredited by the American College of Surgeons with our latest accreditation in 2014
- Accredited breast program through NAPBC (National Accreditation Program for Breast Centers)
- Cancer Care of Western North Carolina, an affiliate of Mission Health, earned a Top Performer award in the Outpatient Clinics—Medical Specialties category in 2014 from Professional Research Consultants (PRC)
- Cancer Care received QOPI recertification

Children's

- Mission Children's Endocrinology, Mission Medical Associates, earned a Top Performer award in the Outpatient Clinic—Pediatric Medical Specialty Services category in 2014 from Professional Research Consultants (PRC)
- Mission Children's Hospital received a \$19,000 grant from the Mattel Children's Foundation in conjunction with the Children's Hospital Association in 2014, which allowed the hospital to purchase a playground
- Safe Kids received the Coalition of the Year Award from the State of North Carolina

Heart

- Mission Heart has been named one of America's Top 50 Cardiovascular Hospitals by Truven Health Analytics in 2016, the tenth time since 2000 that Mission has received this recognition
- Mission Health has the only heart program in the Carolinas and neighboring states to receive the highest rating in all four care categories from the Society of Thoracic Surgeons
- Mission Heart received 3-Star ratings from the Society of Thoracic Surgeons (STS) in 2014 for Isolated CABG, Isolated Aortic Valve Replacement, Aortic Valve Replacement and Coronary Artery Bypass Surgery and Pulmonary Resections
- Mission Hospital named a "100 Hospitals and Health Systems with Great Heart Programs" in 2014-2015 by Becker's Hospital Review
- Mission Heart received the American College of Cardiology's NCDR ACTION Registry—GWTG Platinum Performance Achievement Award in 2015. Mission has demonstrated this same high-level performance since 2009.
- Mission Health received the Get with the Guidelines -- Heart Failure Gold Achievement Award in 2012 from the American Heart Association
- Mission Heart Care earned The Joint Commission's Gold Seal of Approval--Cardiac Surgery Program
 for meeting national standards for healthcare, as well as quality and safety in the care of patients
 undergoing coronary artery bypass surgery. Mission was the first program in the state of North
 Carolina to receive this designation.
- Mission Heart Care earned Heart Failure Program Accreditation In 2011 from the Society of Cardiovascular Patient Care
- For the second year in a row, the Mission Cardiothoracic Surgery program received the high "3 Star Rating" in all programs, matched by only 11 of 1,000 programs nationwide

- Mission Heater's LVAD program, which allows patients who cannot receive a heart transplant to extent their quality and length of life, received accreditation enabling Medicare reimbursement
- Healthgrades Specialty Excellence Awards: America's 100 Best Hospital for Cardiac care Award (2016, 2015, 2014); America's 100 Best Hospitals for Coronary Intervention Awards (2016, 2015), Cardiac Surgery Excellence Award (2016, 2015, 2014)

Neurology

- Mission Hospital earned a Top Performer award in the Inpatient Neuroscience Services category in 2015 from Professional Research Consultants (PRC)
- Mission Hospital has received the Get With The Guidelines Stroke GOLD-Plus Quality Achievement Award in 2015 from the American Heart Association/American Stroke Association
- Mission Hospital named a "100 Hospitals with Great Neurosurgery and Spine Programs" in 2015 by Becker's Hospital Review
- Received Comprehensive Stroke Center Designation by The Joint Commission

Oncology

 Mission Hospital named a "100 Hospitals and Health Systems with Great Oncology Programs" in 2014 by Becker's Hospital Review

Orthopedics

- Mission Hospital earned a Top Performer award in the Inpatient Orthopedic Services category in 2014 from Professional Research Consultants (PRC)
- Began a pilot project titled "Program for Early Recovery from Knee Surgery (PERKS)in 2012 to reduce length of stay and improve recovery for knee joint replacement

Weight Management

- Mission Hospital and its bariatric surgery program offered through the Mission Weight
 Management Center have been designated as a Bariatric Surgery Center of Excellence® by the
 American Society for Metabolic and Bariatric Surgery (ASMBS) and the Surgical Review
 Corporation®
- Mission Weight Management is a Cigna 3-Star Quality Bariatric Center
- Blue Cross Blue Shield "Blue Distinction For Bariatric Surgery"." Blue Cross and Blue Shield
 companies award this distinction to centers with a proven track record for patient safety,
 consistent delivery of quality care and favorable outcomes in bariatric surgery performed for
 morbid obesity.
- OptumHealth Bariatric Surgery Network Certification

Women's

- Mission Hospital named a "100 Hospitals and Health Systems with Great Women's Health Programs" in 2015 by Becker's Hospital Review
- Mission's Women's Health received the Five-Star Breastfeeding-Friendly designation from the NC Maternity Center
- Mission Children's Hospital earned the Baby-Friendly designation in 2015

Miscellaneous

- Mission Hospital earned a Top Performer award in the Inpatient Stepdown Services category in 2015 from Professional Research Consultants (PRC)
- Mission Fullerton Genetics Center earned PRC 5-Star Excellence Award for Overall Quality of Care